

Policy&Practice

St Chad's College, Durham University
Annual Report: 2016

Policy&Practice St Chad's College, Durham University

Policy and Practice is a multidisciplinary research group based at St Chad's College, Durham University. Our full time academics, associates and fellows are committed to the promotion of social justice in the United Kingdom and beyond.

Policy&Practice is the banner under which this work is communicated to a wider community of interest. The College is committed to undertaking research, policy analysis and evaluation that makes a difference to the way policy makers and practitioners carry out their work, aimed ultimately at increasing the benefit gained by the people for whom they work. We do this through applied research and evaluation for a wide range of private sector organisations, independent charitable foundations, national and local government, charities and other non-profit organisations.

Our work is heavily embedded in the North of England, but we do not confine our work to this area. Several national and international studies have been undertaken over the years in continental Europe, the United States, South Africa and Japan. What we hope to do is to use our learning to help increase our scope for understanding complex social, economic and political issues and our ability to help people tackle challenges in a positive, pragmatic and effective way in new contexts.

Events

Young People & Society Study Group

The study group held three workshops this academic year which included the following presentations.

- Dr Barbara Gribling, Department of History, 'Consuming the past: children and the "Age of Chivalry", 1880-1938'
- Dr Kim Jamie, School of Applied Social Sciences, "I just don't think it's that natural": Young mothers' experiences and beliefs about breastfeeding.'
- Dr lain Lindsey, School of Applied Social Sciences, 'Bucking austerity or going with the grain? Investigating developments in school and youth sport.'
- Dr Stacey Pope, School of Applied Social Sciences, "Female sports fandom: existing research and future agendas."
- Professor Gina Porter, Department of Anthropology, 'Exploring young people's mobile phone usage in sub-Saharan Africa.'
- Stephanie Rich, School of Applied Social Sciences, 'Young people's journeys from welfare to work: uncertain destinations'
- Dr Nadia Siddiqui, School of Education, "Are private schools the only chance for poor children in Pakistan? Analysis of Annual Statistics of Education Research (ASER), Pakistan."

The study group also held a debate on *social mobility* which included the following contributions

- Dr Vikki Boliver, School of Applied Social Sciences: on equal access to elite universities.
- Professor Stephen Gorard, School of Education, on the resurgence of political support for grammar schools.

 Professor Tony Chapman, St Chad's College, on what counts as social mobility for young people from deprived and marginalised communities.

The future of civil society in the North



The Future of Civil Society in the North programme, led by IPPR\North and Funded by Garfield Weston aims to undertake a three year programme of research to achieve a better understanding of the changing nature of civil society in the North; to explore the role of civil society in relation to public service

provision; and, to identify the role of civil society in transforming neighbourhoods in the North.

The Programme's advisory group met at St Chad's College, Durham University on 28th July 2016 for its second meeting this year. The group includes representatives from IPPR\North, Community Foundation for Tyne & Wear and Northumberland, TSRC, VONNE, Greater Manchester Centre for Voluntary Organisation, Social Enterprise Coalition and Durham and Sheffield Universities.

Professor Tony Chapman, of St Chad's College, who is a member of the advisory group, spoke about the forthcoming Third Sector Trends study (see more details below) which will contribute research intelligence to the discussions. On 16th February 2017, a summit will be held in Newcastle to receive results from the study and to debate the findings.

Brexit? St Chad's debates the causes and implications of the referendum

A panel debate took place on the afternoon of 16th June at St Chad's College Durham, organised by the College's postgraduates. Middle Common Room President, Frederik Seidelin chaired a lively and sometimes heated debate led by four panel speakers:

- Professor Kevin Dowd (Durham Business School)
- Baroness Joyce Quin (former Labour Minister for Europe and MEP)
- Professor Thom Brooks (Durham Law School)
- Professor Tony Chapman (Policy & Practice, St Chad's)

Following the presentations, Robin Linten (St Chad's) and Tom Harwood (Chair of 'Students for Britain') joined the panel and took questions from the audience. What happened next is, as they say, history.

Institute for Local Governance Seminar Series

Policy&Practice has organised a series of seminars over the last year for the Institute for Local Governance. The seminar series focuses on the role of local government in an age of austerity. The seminars have included the following topics:

- Growing the civic core: how to get new people to commit to regularised voluntary social action. Gateshead, April 2016.
- Is prevention better than cure? Preventative initiatives in an age of austerity, Sunderland, May 2016



Who cares for the carers? Tackling the challenges facing carers in North East England, June 2016

Formal partnership, complementary action or just good neighbours? Darlington, July 2016

These well attended seminars have included over 30 speakers from across the region from local authorities, universities, charities and other regional and national research agencies. Next year, seminars are planned on coastal town regeneration and graduate migration, amongst other topics.

Philanthropy and regeneration

We were very pleased to welcome Jonathan Ruffer to St Chad's College in November 2016. This was an important occasion for St Chad's, since it connects directly with our interest in social and economic development in the North East and our commitment to social justice and regeneration.

Jonathan, recently named *Philanthropist of the Year*, is supporting a remarkable culture-based regeneration project in Bishop Auckland, County Durham. He is financing two charitable trusts that aim to establish Bishop Auckland as a major tourist destination.

He has financed the purchase of Auckland Castle and its famous Zurburan paintings and also developed Kynren, a very successful outdoor show telling the story of England's history. Kynren was performed by a thousand enthusiastic local residents and brought in 100,000 spectators last summer.

The Principal of St Chad's College, Margaret Masson, chaired a 'conversation' event with Jonathan Ruffer, Michael Sadgrove (the College Rector), David Stancliffe (formerly Bishop of Salisbury) and Fred Robinson (Professorial Fellow). The theme was 'Beauty, Holiness and Regeneration'.

This was an opportunity for Jonathan to talk about his commitment to Bishop Auckland and what he hopes to achieve. Michael and David explored the underlying vision and Fred raised questions about the relationship between philanthropy and regeneration. It was a fascinating conversation, showing how an idea can take hold and generate possibilities and hopefulness.

Research projects

Who runs the North East now?

Chad's Professor Fred Robinson and Professor Keith Shaw of Northumbria University are working on a new study looking at structures and processes of governance in North East England. They will be finding out who runs public services in the region and assessing how accountable they are. They will be looking



at different models of governance — some elected, others appointed. And they will be asking what works best and how we can make governance better.

It is certainly a timely project. There is considerable disenchantment with the people who run things. Many people distrust elites, politicians and the 'establishment'.

There are widespread feelings of powerlessness and alienation – as the EU Referendum demonstrated. But there is no simple answer to the problems facing us. Electing people to run things like Councils or the Police seems attractive, but turnouts are so low that there's really only limited democratic legitimacy. Appointing people to run services – the boards of NHS Trusts, or the Governing Bodies of universities, for example – may bring in expertise, but can be seen to be about recruiting the

'usual suspects'. And referendums — making decisions by asking the people — don't seem to work all that well either.

Fred and Keith want the research to inform, but also to be the basis for challenge and reform. They have looked at these issues before, back in 2000, when much of the concern was about unelected

quangos. They helped influence the debate then – institutions in the region started thinking more about the gender balance (or lack of it) on



their boards and the need to have representation from Black and minority ethnic communities. Since 2000, some things have changed for the better – but there is certainly room for more improvement in many institutions to achieve more inclusive decision making.

The project has secured funding from the Joseph Rowntree Charitable Trust, the Institute for Local Governance and Newcastle-based Law firm Muckle LLP. It started in September 2016 and will run for a year. It is a practical project, which aims to encourage better practice and make governance more accountable, transparent and representative.

Building the employability of young people in County Durham

Professor Tony Chapman, Stephanie Rich and Paul Braidford have been appointed by the Institute for Local Governance to undertake a project on young people's employability and



enterprising aspirations in County Durham. The project is being undertaken for Durham County Council and will run until March 2018. It aims to provide an up-to-date

evidence review drawing on key quantitative indicators drawing upon County Durham, regional and national indicators. The purpose of the exercise is to cement understanding on the extent to which aspirations are formulated, why aspirations are not being met and what needs to be done in employability terms to address any mis-match between aspiration and achievement. The research will involve:

- A thorough mapping exercise on current employability and skills provision, and in so doing, assist the County Council in recognising the diverse sources of support available to young people from the public, private and third sectors.
- Gathering of qualitative data on the quality and strength of interactions between agencies and organisations in the area to include analysis of formal contractual relationships, partnership working, complementary practice and autonomous working.
- Based upon the above phases of work, up to five case studies will be identified to produce demonstration projects on different approaches to practice – emphasising the strengths and weaknesses of each approach and making an appraisal of the scope for replicating the most effective policies and practice.

In its concluding phase, the research will produce recommendations on courses of action on the basis of the evidence collected and relationship building work undertaken.

Lumiere festival evaluation supports Council plans for future events

The evaluation of the 2015 Durham Lumiere, undertaken by Policy&Practice researchers Paul Braidford, Maxine Houston and Gordon Allinson, has been influential in garnering support from Durham County Council for the staging of a fifth Lumiere

event in 2017. The report, which was received by the County Council earlier this year, shows that the event generated almost a £10m boost to the regional economy.

As the Leader of Durham County Council, Councillor Simon Henig, stated – "More than 90 per cent of those surveyed rated Lumiere 2015 as 'excellent' or 'very good'



and it said it 'made them happy with 80 per cent of visitors saying they planned to come back." Durham County Council has approved investment of £600,000 in next year's Lumiere on the basis of the benefits identified in the report.

The impact of Japanese inward investment on North East England

Dzulfian Syafrian is an economist whose research covers public policy, financial institutions and economic development. Since January 2016, Dzulfian has been undertaking his PhD at St. Chad's College and Durham University Business School.

Dzulfian's PhD project is focusing on the impact of Japanese inward investment in manufacturing Industry on the economy and society of North East England. This research concentrates on the relationship between Japanese companies and British companies.

The project aims to understand how the Japanese foreign direct investment (FDI) and the process of "Japanisation" of Western companies works in Britain; define what the effects of Japanese FDI are on



the economy and society of the North East; and, determine what challenges companies face and how they overcome these.

This project is the under supervision of Professor Tony Chapman (St. Chad's College) and Professor John Mawson (Director of the Institute for Local Governance, Durham University Business School).

Parish councils and community wellbeing

Fred Robinson and Ian Zass-Ogilvie have been asked by Durham County Council to look at the work of local councils. They have been talking to the Clerks of Parish and Town Councils about their relationships with the County Council. Under a scheme called 'Delivering Differently', supported by funding from the Department for Communities and Local Government, several of these local councils have been encouraged to take on services that Durham County Council has been doing: basic things like maintaining open spaces and play areas. Fred and lan have been finding out how that has been working.

When we think about local government we often overlook Parish and Town Councils. Yet these small-scale local councils are really the bedrock of local government and local democracy. They attend to the little things that can make a difference to communities -- things like footpaths, allotments,



flower beds, playing fields and burial grounds.

The main finding is that the scheme has operated well and there could be possibilities for more

partnership working. Fred commented:

'The Parish and Town Councils know their patch and care about it. Some of them, at least, are keen to do more, but their resources are very limited. These councils could help to secure some local services that may be at risk from cuts in funding -- there's untapped potential there'.

Third Sector Trends across the North of England 2016



In September 2016, the Third Sector Trends study was launched across the North of England. The study is funded by Community Foundation Tyne & Wear and Northumberland in North East England; by Joseph Rowntree Foundation in Yorkshire and the Humber, and by Garfield Weston and IPPR\North in North West England.

The survey, which was run until the end of December 2016 attracted 3,500 responses from across the North of England. It promises to provide a basis for robust analysis which can shape the future direction of policy within local government, charitable foundations, heath organisations and within the third sector itself.

It will be possible to explore the different experiences, practices and expectations of third sector organisations by size, purpose, geographical location, legal form, amongst other things. This will help funders identify the kinds of organisations which may be able to benefit most from grants and make the best contribution to the local community.

These are just a few of the objectives the Third Sector Trends study will achieve:

- Well evidenced estimates on the changing shape, size and structure of the sector.
- Trend data over ten years in North East England and Cumbria on sector structure and dynamics.
- Estimates of the level of employment and volunteering in the sector and determine where employment or volunteering is growing or contracting.
- Show which areas of beneficiary need are doing well or experiencing difficulties.
- Make a contribution to estimating the contribution of the sector to social wellbeing and growth.

The study will produce reports for each region in the North together with a northern-wide report. Dissemination of key findings will begin at a summit, organised by IPPR\North in Newcastle in February 2016.

RESEARCH HIGHLIGHT 2016

Commonwealth Sports Ministers Endorse Durham University Report on Sustainable Development Goals in Rio de Janeiro

The 8th Commonwealth Sports Minister Meeting was held in Rio de Janeiro, Brazil on 4th August 2016. Delegations from 32 member countries attended the meeting. The meeting was opened by Commonwealth Secretary-General, the Rt Hon Patricia Scotland QC, and chaired by the Hon Sussan Ley,



Minister for Health, Aged Care and Sport, Government of Australia (picture left).

The meeting took place in the context of the recent adoption of the 2030 Agenda

for Sustainable Development. The meeting focused on the contribution that sport can make to the new global development agenda, with an emphasis on promoting healthy lives and wellbeing for all. The meeting also considered the negative impact of sport integrity issues on sustainable development, and options for effective Governmental responses.



The Ministers 'welcomed and endorsed' the policy guidance which was recently written by St Chad's Fellow, Dr Iain Lindsey of the School of

Applied Social Sciences, Sarah Metcalf of the School of Applied Social Sciences and St Chad's Professor Tony Chapman.

Ministers expressed strong concern about the seriousness of threats to the integrity of sport which were addressed in the Durham University report. They forcefully reiterated that governments and non-governmental sporting organisations have a shared responsibility for protecting the integrity of sport. They also committed to working collectively to address these issues.

The **2030 Agenda for Sustainable Development**, adopted by the United Nations General Assembly in September 2015, sets out an ambitious vision for global development. The *2030 Agenda* aligns with the *Charter of the Commonwealth* which affirms the importance of sustainable development to 'eradicate poverty by pursuing inclusive growth whilst preserving and conserving natural ecosystems and promoting social equity'.

There is much potential for sport to contribute to sustainable development and, particularly, to help young people unlock their potential – but the report argued that this requires policy makers to think critically about how they marshal the resources of national, regional and local government whilst also capitalising upon, in complementary ways, the contribution of big business, national and international NGOs and locally based charities and civil society groups.

The guidance given in the report refers to six of the SDGs:

- Goal 3: Ensure healthy lives and promote well-being for all, at all ages
- Goal 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all
- Goal 5: Achieve gender equality and empower all women and girls

- Goal 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all
- Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable
- Goal 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all, and build effective, accountable and inclusive institutions at all levels
- Goal 17: Strengthen the means of implementation and revitalize the Global Partnership for Sustainable Development

The scale and ambition of the SDGs requires that the 'means of implementation' need to be strengthened within each country, as well as globally. Further effort is needed to realise the contribution of partnerships in sport. Relationships between governments, businesses and civil society organisations, including sport federations, the report argues can be configured in different ways to collectively contribute to sustainable development.

While the evidence base on the contribution of sport to development goals is currently limited. Many countries do not, as yet, have national systems of data collection for sport. Policy makers can, nevertheless, triangulate a range of evidence sources to make reasoned judgements about the actual or potential contribution of sport-related policy.

In utilising this guide to inform approaches to enhance the contribution of sport to sustainable development, policy makers are encouraged to appraise the particular possibilities and constraints for implementation in national and local contexts. Such an appraisal may consider current levels of development, existing physical, human and organisational infrastructure for sport, and the potential scale and depth of potential sport-based contributions to particular SDGs.

National Youth Agency's Our Bright Future Evaluation





 LOTTERY FUNDED
 National Youth Agency

 Professor Tony Chapman and Stephanie Rich have been appointed to evaluate the National Youth Agency's forthcoming

appointed to evaluate the National Youth Agency's forthcoming programme of work funded by the Big Lottery's 'Our Bright Future' initiative.

Our Bright Future will allow the NYA to work intensively with young people over two years developing environmental projects. Funding has been awarded to undertake 50 projects devised and run by young people who will, in turn, be supported and trained through a comprehensive programme to develop their sustainability learning, employability skills, digital understanding and self-knowledge.

Investment of up to £10,000 in each of the 50 projects will help meet key environmental challenges whilst also investing in young people's confidence, self-esteem and entrepreneurial ambitions – perhaps helping to produce sustainability leaders of the future.

The evaluation of the programme will be undertaken independently by Professor Tony Chapman and Stephanie Rich who will be involved from the initial planning stage to design a comprehensive and rigorous methodology to blend qualitative and quantitative data.

Sharing the responsibility for public health and wellbeing

Developing effective relationships between health authorities, local authorities and third sector organisations to improve public health and social wellbeing in a period of austerity is the focus of this project.

Professor John Mawson, Director of the Institute for Local governance together with Professors Tony Chapman and Fred Robinson of St Chad's have won an ESRC Impact Acceleration Award to assist health organisations, local authorities and third sector organisations



to develop complementary policy and practice strategies to improve public health and social wellbeing in North East England.

Based on shared learning drawing on a parallel ESRC project, *Keeping it Simple*, health authorities will be encouraged to reflect upon and embed new 'ways of thinking' about their working relationships with external organisations working in the field of health, mental health and social care.

In order to better understand interactions between organisations, the work will explore activity using the following dimensions of policy and service delivery where impact can be achieved by 2019:

- Working in complementary ways. Health authorities, local authorities and third sector organisations, to a large extent, shape the way they choose to work autonomously or collectively. But the acquisition and allocation of resources is a complex process which interferes with value systems, restricts notions of autonomy and can upset relationships. This impact of this work is to help organisations recognise when it is best to use formal partnerships, complementary relationships and when to work autonomously,
- Commissioning and procurement. Health sector organisations can achieve better impact by working with local government and third sector organisations in designing processes which are more responsive to new ways of delivering services. The impact of this study will be to improve the quality and outcomes arising from outsourcing decisions and thereby produce stronger social impact and best value for service delivery.
- Assessing the impact of autonomous and shared interventions. The impact of the programme will be effected by encouraging organisations to think about how to measure and make clearly evidenced judgements about the efficacy of autonomous, partnership or complementary interventions.
- New thinking about co-production. Co production can involve the pooling and sharing of ideas, effort and resources – which is hard for autonomous organisations with different levels of power and capability to achieve. The impact to be achieved in this case study centres on demonstrating where, how and with what effect health sector organisations have already developed effective jointworking models with local authorities and third sector organisations and determine if these good practices are replicable in areas which have previously not been considered or where partnerships have failed)

The project will involve work with four health organisations (South Tees Foundation Trust, County Durham and Darlington Foundation Trust, Northumberland, Tyne and Wear NHS (mental health) Foundation, NHS Hartlepool and Stockton-on-Tees CCG, NHS South Tees CCG, seven local authorities (Darlington Borough Council, Durham County Council, Gateshead Council, Northumberland County Council, Redcar and Cleveland Council, Stockton-on-Tees Borough Council, Sunderland City Council), and the regional third sector infrastructure organisation, *Voluntary Organisations Network North East.*

Connections

Building new research links in Japan

Professor Tony Chapman made his fourth visit to Japan this March to continue working with colleagues, Professors Shibukawa, Takatani and Nakajima on a long standing comparative study of Japanese and North East England social

enterprises. This comparative study, which began in 2007 is exploring the ways that social enterprise can work in very different cultural, policy and economic environments.

Tony also developed new relationships with academics while in Japan to explore new possibilities for comparative research on foreign direct investment in the UK and Japan, and also to develop new comparative research on



corporate social responsibility programmes by UK and Japanese companies.

During his week in Tokyo, he was welcomed by:

- Professor Yohinori Isagai, Executive Director, Keio Research Institute;
- Professor Kanji Tanimoto, School of Commerce, Waseda University;
- Professor Motohide Takeda, Department of Economics, Teikyo University; and
- Professor Hiroshi Ishida, Institute of Social Sciences, Tokyo University.

Professor Chapman also visited Lori Henderson at the British Chamber of Commerce Japan (BCCJ) to continue their conversation on the experiences of UK firms which have established themselves in Japan and will attended event at the Tokyo Hilton, Shinjuku, addressed by Governor Masuzoe on city business strategy.

Fulbright Scholar, Patrick Harman visits St Chad's

St Chad's researchers welcomed Dr. Patrick Harman to the College to discuss complementary interests on charitable giving and community regeneration. Dr Harman is an adjunct professor at Elon University where he teaches courses on the nonprofit sector and community development.

His current major work for the Foundation has been a revitalization effort in an historic African-American neighbourhood in High Point, North Carolina. This work has included four commercial building renovations, fifteen residential housing improvements, a new municipal park, and many community events such as family movies, structured play at the park, and neighbourhood festivals.

As a Fulbright scholar based in the School of Applied Social Sciences at Durham University, Dr Harmon contributed, alongside Chad's professorial fellows Sarah Banks and Fred Robinson, to the University's 'Imagine' project on Tyneside funded by the ESRC.

Young People & Society Study Group

Academics at Durham University, from across a wide range of departments, institutes and colleges, have established a strong reputation for the study of young people and society. St Chad's College hosts an interdisciplinary study group of academics and post-graduate students who have shared interests in this field of work. The study group, which has thirty five members and spans nine departments and institutes, meets three times a year to discuss current issues concerning young people and society.

The study of young people at Durham is approached from many disciplinary and inter-disciplinary perspectives including: anthropology, business studies, cultural studies, English literature, geography, health, history, politics, psychology, social policy, sociology, theology and youth & social work. The following key areas of interest show the range and depth of study which is currently being undertaken.

- Equalities: deprivation, social exclusion & marginalisation, ethnic diversity, gender & sexualities, disabilities.
- Environment and spatiality: migration, urban & rural society, conflict and disasters.
- Health and wellbeing: physicality, resilience & mental health, happiness & pro-sociality.
- Everyday life: culture & identity, consumption, leisure & sport, arts and culture, social media.
- Civil society: voluntary social action, civic engagement, politics & social movements, third sector interventions
- Social mobility: education & employability, paid work, virtual mobilities.
- Relationships: families & households, friendship & loneliness, domestic violence, life transitions & critical incidents.
- Research methodologies: comparative methods, visual sociology, autobiography, narratives, observation, quantitative data and analysis.
- Social policy: youth work, crime & antisocial behaviour, penality, unemployment, health, housing and homelessness, welfare benefits.

The group welcomes members of academic staff and postgraduate students who are interested in the study of young people from any disciplinary or thematic perspective.

In the news

The North East Devolution Deal



Over the past year, the Government has been developing proposals for the devolution of some powers from London to the North East. It is a modest amount of devolution and it comes with strings attached. If the region's local councils sign up to it, they will have to agree to have a new region-wide elected mayor.

Some people see the devolution deal as a positive development that could lead on to more devolved power in the future. Others dislike it; they think local

democracy could be weakened and that the regional combined authority of councils will get the blame for Government

spending cuts. Earlier this year, North East councils provisionally signed up to the deal. However, Durham County Council decided that they wanted to gauge public opinion before making a final decision.

The Institute for Local Governance was asked by Durham County Council to help with the public consultation. Professor Fred Robinson, St Chad's College, was commissioned to do the job. He drew up unbiased information about what's on offer and devised questions to find out

what people think of it. The Council sent the information and the questions to every elector in County Durham.

There was an impressive



institute for local governance

response. Nearly 82,000 people answered the questions, a response rate of almost 22%, which is very good for this kind of exercise. 60% said devolving some power and resources to the North East would be a step in the right direction. So there is support for the deal. But people are cautious about how much power the mayor would have and not sure that devolution would actually make much difference.

Fred commented: 'It was an interesting task. I had to design the consultation so that people understood the issues and would want to respond. I was very pleased with the response and I think the answers will help the Council decide what to do. I'm glad we've been able to help'. While devolution arrangements are currently on hold, this is an issue that is unlikely to go away.

Publications

- Chapman, T. (2017) 'The propensity of third sector organisations to borrow money in the UK', Policy Studies (in press)
- Chapman, T. (2017) 'Journeys and destinations: how third sector organisations navigate their future in turbulent times', Voluntary Sector Review (in press).
- Chapman, T. (2017) 'Assets and Liabilities: what contribution can 'positive intervention' programmes make to the social mobility of disadvantaged young people?', in G. Payne and S. Lawler (eds) Everyone's a Winner: Social Mobility in Contemporary Britain, London: Palgrave (in press).
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- Chapman, T. (2015) Key findings from the Northern Rock Foundation Third Sector Trends Study in Cumbria, Newcastle: Northern Rock Foundation.
- Robinson, F. (2015) Northern Rock Foundation: History and Achievements. Newcastle: Northern Rock Foundation.
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- Chapman, T. (2015) 'Regeneration through Social Enterprise: government-driven and community-led initiatives in Britain and Japan', in M. Leary and J. McCarthy (eds.) Companion to Urban Regeneration, London: Routledge.

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